

**Royal Commission transcript, Friday 15 March – Secretary Alison Frame**

**Subject – National Consultation Framework and National Consultation Framework Review**

5 Q. But -- yes, I withdraw that. You mentioned ESORT. Let me go to a bigger concept, the National Consultation Framework comprises ESORT and four other forums through which the DVA and two other Commissions communicate with veterans. Is that framework -- how important is that framework for getting input into your work from the ESOs?

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A. It's really important. It includes the Younger Veterans forum, female veterans, families. It's a very important framework. It's subject to review later this year because we want to make sure that it is the best it can be, like, that it's reaching as many veteran and family groups as it can. And I think there's a recognition that it could be strengthened, we could be expanding our reach. So whilst the groups that we work with at the moment are critically important to our consultation, we are also expanding the scope of engagement as well. And I am aware Ms McLaren spoke about that. But we're not limiting ourselves to just engagement with that group -- sorry, with those groups that are on the NCF, but continuing to add to the engagements directly that we're offering with different veteran groups, with anyone, in fact; with Deputy Secretary-led consultation sessions, we're going to have six this year, where any veteran might want to attend, or family member, and raise issues and interact directly with DVA. So it's a foundational piece but there is a lot of engagement that occurs around that and that will continue to expand.

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Q. The last triennial review of the National Consultation Framework was the 2019-2020 review and it included a survey that indicated that the NCF is "no longer fit for purpose and requires refreshment", and that the NCF was "no longer effective in representing the majority of the ex-service community". Has the framework been amended as a result of that review?

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A. As I said earlier, it's currently being reviewed again.

Q. I'm actually asking about the last review, which was the 2019-2020 review; has it been amended as a result -- has the framework been amended arising out of that review?

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A. I couldn't speak to any changes that might have been made prior to my commencing in January 2023. Since that time, the change that I'm aware of is the splitting of the female and family veterans forum into two entirely separate forums under the NCF. So that is one change that has occurred in the last year. I'm not aware, there may be changes occurred subsequent to the review you just referred to but I'm not aware of them.

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Q. The information given to us by the Department is that there has been no amendment arising from the review of several years ago, even though it indicated the two things I quoted. I'm not putting this at the individual level and I specifically acknowledge again in your first year as secretary there has been a lot of pressing

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priorities, but objectively at a systems level, you would acknowledge, wouldn't you, that it's not satisfactory that a key framework, seen as ineffective and not fit for purpose, has been in that condition for four years or more?

- 5 A. I think we've invested a lot in the last year to expand the consultations that augment the framework. So I suppose I'm suggesting that the framework is not the only structure and mechanism for engagement with veterans and families. And, as I said, there was that change last year, but I couldn't speak to why no further changes were made in the years prior to that.

Q. I did listen to your answer but just in case, do you know why no report of the review was ever prepared, even though the DVA told us in December 2021 that it was anticipated that it would be prepared?

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A. I don't, I'm sorry.

Q. Do you consider that a peak body of ESOs could benefit veterans?

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A. I do.

Q. And what about the work of the Department, could it help the Department discharge its functions?

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A. I do, yes, I do.

Q. You've mentioned, and I promised to come back to it, as I understand it, the Department has agreed to fund a consultant to prepare a so-called business case for establishing a peak body. Work was expected to begin in March 2024. Has the consultant been retained?

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A. It's very close but I understand the procurement arrangements are not finalised at this point in time. There's been a delay tied to illness in the person, not in DVA but in the person we're working with, so it just hasn't been locked down.

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Q. Do you have an understanding, however broad, as to when the work will be completed, that is the business case actually produced?

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A. Given we haven't finalised the procurement at this stage, I can't say definitively the time frame, but I would certainly like it to be within the next four to five months.

Q. Do you have any views at this stage on how a peak body should be constituted and what its role should be?

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A. In instigating the business case, we're really wanting the ex-service organisation sector themselves to lead a lot of that input and DVA, in funding the business case, has asked the people doing that to engage in really extensive consultation to glean from ex-service organisations what are their preferences, what they think would work best. I think there needs to be a really significant discussion around how we might mitigate risk and ensure that there's maximum inclusion in any peak body and how its governance structures can enable that.

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So that's what we've charged the consultants to do. Those terms of reference are not finalised yet but I would be happy to share them with the Commission when they are. Was there anything further in your question that I've not --

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Q. No. I wanted to give you an opportunity to comment. I'll move on to another topic and I'll ask the operator to display the aide-memoire that has been prepared for this session. Thank you, operator. You'll see we have reproduced Recommendation 17.1 from the Productivity Commission report, "A better way to support veterans", and also two extracts to a response to a statutory notice that the Department gave to us.



# INFORMATION BRIEF FOR DEPUTY SECRETARY VETERAN, FAMILY & STAKEHOLDER EXPERIENCE

CC: Deputy President, Kate Pope PSM

2024 Female Veterans' Policy Forum, and 2024 Veteran Families' Policy Forum

Critical Date: Nil

Reason: Routine

Recommendation(s) – That you:	
1) <b>note</b> the full separation of the Female Veterans' Policy Forum and the Veteran Families' Policy Forum	Noted / Please discuss
2) <b>approve</b> the trial of public recruitment for the 2024 Female Veterans' Policy Forum	Approved / Not approved
3) <b>note</b> the proposed dates and location for the 2024 Veteran Families' Policy Forum	Noted / Please discuss
<div><div>s 47F</div><div>24/8/23</div><div>Deputy Secretary, Alison McLaren</div></div>	<div>Comments</div> <div>Please provide advice on the estimated cost for hosting the Forum in Brisbane versus Canberra. The trial of public recruitment is approved.</div>

## Key points

### Separating the Events:

- Since its inception in 2016, the *Female Veterans & Veterans' Families Policy Forum* has been conducted in a variety of formats. In 2023, the Forum was run as two separate events, under the auspices of the single 'Forum' program.
- Due to the overwhelmingly positive feedback for this approach in 2023, it is proposed these events be fully separated into two projects for 2024; a *Female Veterans' Policy Forum* and a *Veteran Families' Policy Forum*. It is probable this would be the ongoing arrangement.

### Recruitment of Participants:

- **Veteran Families' Policy Forum** - In 2023, a large pool of new participants were identified by the Veteran Family Advocate Commissioner, with additional input sought from the Defence Family Advocate with Defence Families of Australia. Due to the significant refresh of this group for the June 2023 Forum, it is proposed to re-engage this group. A few additional places will be made available for new participants.

- **Female Veterans' Policy Forum** – It is proposed to trial a new approach to participant recruitment for the female veterans' cohort in 2024. If successful, this could be repeated, and expanded to the veteran family cohort, for future Fora.
- Female veteran community members would register their interest in participating in the Forum via an online form (already created), available to the public for a short period at the start of the 2024 calendar year. Registrations would be reviewed internally to establish a Forum invitation list, and a reserve pool to fill spots available from withdrawals and/or future engagement opportunities.
- The new registration process would be promoted on DVA Social Media, and through veteran community networks.
- This new process would help the Forum to be refreshed regularly, ensure a diverse and representative participant group is maintained, and increase transparency around how DVA selects Forum participants.

#### Dates and Locations:

- Proposed dates for the **Veteran Families' Policy Forum** are 13-14 February 2024.
  - To respond to participant feedback and to demonstrate a commitment to community outreach, it is recommended that this event is held in Brisbane, Queensland.
  - The proposed dates do not clash with public holidays, school holidays or national commemorative events.
- Proposed dates for the **Female Veterans' Policy Forum** are being considered for May 2024.
  - The success of hosting the Veteran Families' Policy Forum in Brisbane will be assessed, and a decision made regarding location for the Female Veterans' Policy Forum made in late-February 2024. Canberra remains a cost effective option.

#### **Financial Implications**

No – These events would still be covered using the existing program allocation.

#### **Background**

- Established in 2016, the Forum provides a platform for female veterans and female veteran family members to raise issues directly with DVA, generate ideas to solve issues facing their communities and co-design DVA products and services to inform future policy and service delivery options, and build networks across represented cohorts.
- Unlike other DVA consultative fora, there is no appointed membership of the Forum. Participants have been identified through a variety of means over successive years. The group has always had some new participants every year

#### **Sensitivities**

- Yes. The format and attendees for the Forum have attracted some interest in the past. Changes to recruitment arrangements may attract some community commentary.
- The proposed recruitment approach has been discussed with Forum representatives, and the response was generally positive.

### Stakeholders

- Yes. Changes may impact the current cohort of Forum participants, those who have attended in the past and those with aspirations to attend.
- The Minister for Veterans' Affairs has also attended the Forum every year since its inception and may have interest in changes.

### Summary of attachments

- Nil

### Clearance

Clearance officer comments:			
Cleared by:	a/Assistant Secretary, Heather MacDonald Select date.	(s 47F	s 47F
Contact:	Director, Nicholas s 47F	s 47F	s 47F
Division:	Ministerial, Engagement & Communications		
Consultation:	Nil		